





FY14 to FY15 Cor	mparison (\$M)		Program		FY14PB/FY15PB Comp	parison (\$M)		
	FY2014	Inflation	Change Change	FY2015		FY2014	FY2015	Delta
PB FY2015:	1,163.572	19.782	-96.888	1,086.466	PB FY2014:	1,233.368	1,145.537	-87.831
See Significant Cha	anges section for exp	olanation of Progr	am Change		PB FY2015:	1,163.572	1,086.466	
					Delta:	-69.796	-59.071	
					See Significant Changes	section for explanation		
Inflation includes a	1.7% growth factor							

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#### **Executive Summary**

Defense Logistics Agency's (DLA) business transformation has fundamentally altered its core business model, supporting processes, and systems architecture. DLA has adopted the approach of managing a portfolio of capabilities based on an Agency-wide Enterprise Architecture (EA) that aligns with the Department of Defense (DoD) Business Enterprise Architecture (BEA). This portfolio approach provides an optimal transformation path for DLA to manage its Information Technology (IT) investments while moving toward a more net-centric focus.

The following investments comprise the majority of DLA's primary portfolio:

Enterprise Business System (EBS) is DLA's Enterprise Resource Planning (ERP) platform. Formerly known as Business System Modernization (BSM), EBS served as the business blueprint for future changes in DLA processes and organizations, EBS adopted a commercially-available system to support Defense Supply Operations, Implementation of a commercial off-the-shelf (COTS) system permitted the government to enjoy the benefits attendant to the routine technology growth that is characteristic of such systems. With COTS products, vendors routinely make new releases that provide the functionality demanded in the market place. With a COTS system, the government will not incur the full cost of technological improvements. An enterprise-wide automated system creates opportunities to automate processes that were previously performed manually and/or reduce the number of steps in some processes making them faster, less prone to error, and more efficient. EBS improves forecast accuracy through collaboration with customers and the use of Advanced Planning System software. Administrative lead-times are improved, since EBS processes data in real-time. An enterprise-wide automated system makes financial report writing and data extraction processes easier and less time consuming. Enterprise-wide data is more readily available and financial cycle times are shorter. The Distribution Standard System (DSS) is the DLA standard automated system for distribution processing of Department of Defense (DoD) materiel. DSS provides global service and worldwide support to the warfighter, peace keepers, and to federal and civilian customers. DSS provides effective and efficient Distribution in support of America's Armed Forces, by receiving, storing, and shipping materiel around the clock and around the world, providing the right product to the right person at the right time for the right price. The DSS platform serving as a hub of logistics activity supplies complex specialized distribution such as Small Arms Processing, Passive and Active Radio Frequency Identification (RFID) Tagging and Tracking, Container Consolidation Point (CCP), Set Assemblies of medical equipment and hospitals, Theater Consolidation Shipping and Processing (TCSP), Reverse Logistics, Stock Reutilization Donation and Transfer, state of the art mechanized storage and bin retrieval, Packaging, Preservation, Packing, and Materiel Marking (PPPM), Hazardous materiel processing storage and transportation, and truck scheduling and planning. DSS offers unique receipt processes for New Procurement, Non Procurement materiel, Mapping, Small Arms Serialization Processing, Maintenance Turn Ins, Retail Non Procurement, Local Purchase, Base Operating Supply and additional specialized advanced due in Receipt Processing for the Navy and Marines. DSS coordinates with the Inventory Control Points (ICPs), Service Maintenance Depots, EBS, Defense Logistics Transaction Services (DLATS), Federal Agencies for Civil Emergencies, and Foreign Military Sales (FMS). DSS directly supports the management of Wholesale and Retail distribution for DoD providing services for Aviation, Troop Support, Land and Maritime, Distribution and Disposition Services.

Reutilization Business Integration (RBI) is DLA's strategy to replace the current DLA Disposition Services Automated Information System (DAISY) with a solution based on best business practices leveraging DLA Enterprise applications. RBI will integrate existing DAISY functionality into EBS, DSS, and web applications, along with DLA's Document Services eDocs application. The RBI initiative has leveraged Business Process Reengineering (BPR) to make DLA Disposition Services material assets more visible to the DLA Supply Chain. These integrated applications will support 1,500 DLA employees and provide information on available property to over 54,000 DoD and public customers. The successful implementations of RBI will sunset DAISY and over 60 legacy web applications.

Energy Convergence (EC) will integrate the final remaining supply chain into EBS providing DLA with a single ERP for all of its supply chains. In Fiscal Year (FY) 2014, EC will complete the build and test of its final release of additional reporting and interface functionality, as well as complete its global deployment.

EProcurement will provide DLA with an integrated, COTS-centric, enterprise procurement solution for consumables, services, and depot-level repairables. Implementation of DLA EProcurement will allow the Agency to reduce operational costs by eliminating maintenance of disparate legacy contracting software. Additionally, DLA will be able to

more effectively streamline and manage procurement operations by using one system.

Defense Agencies Initiative (DAI) program modernizes the Defense Agencies' financial management processes by streamlining financial management capabilities, addressing financial reporting material weaknesses, and supporting financial statement auditability for Fourth Estate within the DoD. DAI will support the transformation of budget, finance, and accounting processes across participating Defense agencies to improve the quality of financial information; support financial auditability; and fiscal decision making. The DAI implementation approach is to deploy a standardized system solution that is consistent with requirements in the Federal Financial Management Improvement Act (FFMIA) and the DoD BEA, while leveraging the out-of-the-box capabilities of the selected COTS product, Oracle e-Business Suite (eBS), version lli (Release 11). DAI is aligned to the FY 2014/2015 DoD Strategic Management Plan, Business Goal 2: Strengthen DOD financial management to respond to warfighter needs and sustain public confidence through auditable financial statements. DAI provides common business processes (procure to pay (P2P); order to cash (O2C); acquire to retire (A2R); budget to report (B2R); cost management (CM) and time and labor (T&L)) to over 9,200 users within 11 Defense Agencies/Field Activities and the Office of the Under Secretary of Defense, Comptroller, (OUSD(C)).

The Defense Travel System (DTS) is a fully integrated, electronic, end-to-end travel management system that automates Temporary Duty Travel (TDY) for the DoD. DTS allows travelers to create authorizations (TDY travel orders), prepare reservations, receive approvals, and generate travel vouchers and direct deposit payments to travelers and the government charge card vendor, all via a single web portal available 24 hours a day, 7 days a week. Program oversight is provided by DLA with the Defense Travel Management Office (DTMO), Office of the Undersecretary of Defense, Personnel and Readiness (OUSD(P&R)) providing functional oversight. DTS meets unique DoD mission, security and financial system requirements within the guidelines of Federal and DoD travel policies and regulations. This web-based system presently supports all DoD military and civilian members with more than 3.7 million currently registered in DTS, providing them an efficient and flexible travel management process.

Defense Information System for Security (DISS) is a family-of-systems solution that specifically addresses the requirements of Section 3001 of Public Law 108-458, the Intelligence Reform and Terrorism Prevention Act of 2004 (IRTPA) as well as supports Homeland Security Presidential Directive 12 (HSPD-12) compliance across the DOD. As a secure, end-to-end IT system, the DISS will reduce the DoD personnel security and suitability process cycle times by electronically collecting, reviewing, and sharing relevant data among appropriate government agencies. The DISS will also provide the DoD with the required capability to make security clearance and suitability determinations at the faster rates mandated by the IRTPA. The DISS family of systems is comprised of two components: the Case Adjudication Tracking System (CATS) and the Joint Verification System (IVS). Currently, CATS processes over 500,000 cases annually; electronically rending favorable adjudicative decisions for approximately six million active security clearance records and support

Business Enterprise Information Services (BEIS) provides DoD enterprise-wide financial visibility to meet Enterprise Transition Plan milestones. It serves as the centralized financial data source and the single source for enterprise Audited Financial Statements and Budgetary Reports. Through the BEIS enterprise business intelligence capability, DoD decision makers will gain improved visibility into the information they need to make strategic budget decisions. The BEIS financial management capabilities will be used by the Military Services, Defense Agencies, and the OUSD(C). Modernization efforts to accomplish deployment/implementation of BEIS capabilities are still needed in order to achieve Full Operating Capability (FOC). BEIS continues to deliver these needed capabilities more rapidly and efficiently using a family-of-systems concept providing a functional baseline organized into six distinct lines of business: General Ledger Services, Business Integration Services, Reference Data Services, Enterprise Level Business Intelligence Services, Cash Accountability and Reporting Services, and Financial Reporting Services. Capabilities are being developed incrementally with multiple releases per year to meet the Enterprise Transition Plan milestones provided to Congress.

Defense Retired and Annuitant Pay System 2 (DRAS 2) is planned to establish and maintain a modernized retired military pay accounts. DRAS 2 will replace the current DRAS system and integrate selected manual processes with proven state of the market technology using Clinger-Cohen guidance for selection of the solution. Rapid capability delivery will be used to streamline business processes and provide auditable, sustainable, and flexible retiree and annuitant pay capability to meet user's needs. The end state will be a modernized and standardized system fully capable to perform all functions statutorily required to pay retired service members, annuitants, and survivor beneficiaries. The

mission will not be jeopardized by technology obsolescence and the system will be more reliable and cost effective.

Standard Procurement System (SPS) automates the contracting process from procurement request through award and administration to final closeout. SPS accomplishes three main functions: contract placement, procurement, and contract administration. SPS has made significant strides towards transforming the way the Department does business and impacts the following critical DoD value-added outcomes: On Time Request, Cash-to-Cash, Urgent Requests, and Financial Transparency. SPS is used by nearly 27,000 procurement professionals from all the military Services and other Defense agencies world-wide. The contract placement function includes the purchasing, renting, leasing, or otherwise obtaining of supplies and services. The procurement function includes description (but not determination) of supplies or services required selection, and solicitation of sources, preparation and award of contracts, and issuance of modifications. The contract administration function includes the performance of delegated contract functions, review recommendations, approval of progress payments, quality assurance, and production reporting.

Next Generation Resource Management System (NGRMS) will modernize and replace multiple, antiquated legacy systems and processes used to formulate, justify, present and defend the entire DoD Budget in the OUSD(C) to meet Title 10 and Title 31 mission and reporting requirements. It will support the DoD Strategic Management Plan (SMP) Business Goal 5: Strengthen DoD Financial Management. Specifically, the desired capability is tied to Performance Measure 5.5.1-2U: Percent DoD Statement of Budgetary Resources Appropriations Received. Additionally, the desired capability provides direct support to DoD Strategic Objective 5.5-2U/2V: Improve financial management and increase efficiencies in headquarters and administrative functions, support activities, and other overhead accounts.

Enterprise Funds Distribution (EFD) is a key initiative developed to improve visibility of funds distributed throughout the DoD and to streamline and modernize the OUSD(C) funds distribution process. Funds distribution, by its nature, is a key enabler of financial visibility within DoD-enterprise systems. EFD provides the OUSD(C) with an automated funds distribution system for control and visibility of all appropriated fund program values at the budget line item level for the life of the appropriation. It provides a web-based application for the automated pre-planning, apportionment, reprogramming, rescission, continuing resolution, congressional tracking, and reporting of appropriated funding program values throughout the Department.

Electronic Document Access (EDA) supports the goals of the DLA and the Defense Procurement and Acquisition Policy (DPAP) to simplify and standardize the methods the DoD uses to interact with commercial and government suppliers in the acquisition of catalog, stock, as well as made-to-order and engineering-to-order goods and services initiatives to increase the application of Electronic Business/Electronic Commerce across the Department. The EDA is a web-based system that provides secure online access, storage, and retrieval of contracts, contract modifications, Government Bills of Lading, Defense Finance and Accounting Services (DFAS) Transactions for Others (E110), vouchers, and Contract Deficiency Reports (CDRs) to authorized users throughout the Department. EDA provides for the online creation of Contract Deficiency Reports and the CDR Workflow.

Wide Area Work Flow (WAWF) is the DoD enterprise system for secure electronic submission, acceptance, and processing of invoices. It is mandated for use by all DoD Services and Agencies for electronic invoicing by Defense Federal Acquisition Regulation (DFAR) 252.232-700. WAWF processes over 86 million transactions worth \$301B per year and saves DoD millions of dollars annually in processing cost and avoided interest. WAWF brings together the invoice, the receiving report, and the contract from EDA to provide the accounting and entitlement systems with the three-way match needed to authorize payment. WAWF is also the Enterprise data entry point for the Item Unique Identifier (IUID) and Government Furnished Property (GFP) programs, the source of receipt and acceptance data for Service ERP systems, and is central for the BEA enterprise solutions for Standard Financial Information Structure (SFIS) and Inter-Governmental Transfer (IGT). The benefits to DoD are a single face to industry suppliers, global accessibility of documents, reduced need for re-keying, improved data accuracy, real-time processing, secure transactions with audit capability, and faster processing resulting in reduced interest penalties.

DoD EMALL is a Web-based eCommerce ordering system for DoD, Federal, state, and authorized local agencies. DoD EMALL is an operational single point-of-entry to search, order, and review requisitions. DoD EMALL hosts over 600 supplier catalogs, providing nearly 5,000,000 National Stock Number (NSN) items and over 17,000,000 Commercial items. It strives to be the Web-based single point-of-entry for purchasers to find and acquire off-the-shelf, finished goods and services from approved commercial and Government sources.

The Federal Logistics Information System (FLIS) Portfolio is comprised of systems and applications that support the Federal Catalog Program (FCP) and is maintained by the DLA. The FCP was established as a result of Public Law 82-436 and the FLIS is the Federal Catalog System (FCS) that carries out the FCP initiative. The FLIS is the authoritative source for National Stock Numbers and is recognized as the DoD catalog of record for items of supply. The FLIS contains item-related data such as Commercial and Government Entity (CAGE) codes, reference numbers, characteristics data, item management data, acquisition codes, etc. The FLIS Portfolio provides applications that allow customers to view NSN data, submit cataloging requests for NSN assignment and maintenance, and disseminates master data (item, customer, and vendor). The Hazardous Materials Information Resource System (HMIRS) is a DoD automated system developed and maintained by the DLA. HMIRS is the authoritative source for Material Safety Data Sheets (MSDS) and hazardous material information. It also contains government unique value-added information input by service/agency focal points. This value-added data includes Hazardous Communication (HAZCOM) warning labels, logistics and transportation information. The system assists DoD military and civilian personnel who handle, store, transport, use, or dispose of hazardous materials.

The Subsistence Total Order and Receipt Electronic System (STORES) provides the ability for the Defense Logistics Agency Troop Support to serve as the primary link for ordering and receipting Class I (Subsistence) items between the military services and U.S. food vendors. STORES is a web-based application that enables warfighters to order and receipt food for their units, regardless of location or operational tempo. It also provides support to other Federal Agencies, like the Veteran Administration, and public service hospitals.

Functional Executive Agent Medical Support (FEAMS) is working with the Defense Medical Logistics (DML) Proponent Committee's Readiness Requirements Team (RRT) to bring stakeholders from both clinical and logistics sides of the medical supply chain to improve the predictability of future demands for medical materiel items (requirements) for contingencies. To do this, FEAMS is working to develop the Medical Contingency Requirements Workflow (MCRW) system, a joint medical logistics enterprise contingency requirements determination and management process. The product is a workflow tool that will be based on the updated and joint business process that uses empirical clinical data to derive materiel requirements projections supporting Military Health Readiness capabilities—a feature missing in today's planning processes. Through MCRW, FEAMS will promote medical materiel accuracy, interoperability, flexibility, commonality and increase effectiveness and efficiency among DLA and the Services through improved demand planning to support Combatant Commanders and Theater Lead Agents for Medical Materiel.

The Integrated Consumable Item Support system (ICIS) is a classified automated web-based Adaptive Planning (AP) tool that forecasts requirements for DLA-managed consumable items for support of Combatant Commander and Component Commander contingency planning. ICIS integrates the contingency material forecasts with supply posture supportability analysis and converts the information into usable business requirements to invigorate the most prompt acquisition action and industrial base response to commodity requirements of the force for an upcoming contingency. ICIS has two major functions and they are 1) forecasting demands and 2) providing supportability analysis data for those demands based on force data. ICIS has been supporting the warfighter in Class IIIB and is now ready to support Class I, with Classes II and IX. ICIS provides data for operational and statistical analysis, enables identification of supply chain shortfalls and overages, gaps in distribution, and potential logistics risks to the warfighter. ICIS is critical to developing the Class IIIB Logistics Supportability Analysis (LSA) for Combatant Command (COCOM) Operations Plans (OPLANs) and the COCOM Petroleum Storage and Distribution Infrastructure Strategic Plan. ICIS can also be updated with new parameters or force employment changes easily to allow for "what if" scenario analysis and support OPLAN excursion runs to determine change in requirements impacts.

The Industrial Base Management System (IBMS) is a web-based, portal-style information system providing a point-of-entry to the full range of analytical and management applications relevant to DLA's Industrial Base program. It links the industrial base data applications: 1) World Wide Web Capabilities Assessment Program (WICAP), which is an Internet based and password-protected web application that provides visibility of industrial capabilities for DLA. DLA uses this information to identify risks and gaps between wartime requirements and industrial capabilities. 2) Surge and Sustainment Database (S&S DB) is a password-protected data system that is the sole system for housing long-term contract and solicitation data and coverage information for all surge and sustainment items across all the supply chains.

The Defense Logistics Agency (DLA) Map Catalog is a DoD application developed and maintained by DLA. By combining DLA's tabular data with spatial data from the National Geospatial-Intelligence Agency (NGA), the DLA Map Catalog provides a means of searching, selecting and ordering 94,000+ classified and unclassified geospatial

items of supply from DLA. DLA Map Catalog customers include the US military, US federal agencies and select foreign countries (determined by NGA).

The Document Automation Content Services-Records Management (DACS-RM) implementation is an enterprise document and records management suite that will support all supply chain management functions by establishing mandatory compliance to regulatory and DoD policy for records management, as well as supporting Financial Improvement and Audit Readiness (FIAR) objectives for audit readiness. This effort will provide the ability to manage records within a DoD 5015.2 compliant electronic records management content solution as mandated by DLA for Audit Readiness and the directive of the Presidential Memorandum on Managing Government Records of November 28, 2011. The DoD Shelf-Life Extension System (SLES) is two web applications that provide a searchable database of NSN products with available shelf-life characteristics such as inspection frequency, months, test codes, etc. The DoD SLES data is a combination of Quality Status List (QSL), the Materiel Quality Control Storage Standards (MQCSS), FLIS, and Joint Acquisition CBRN (Chemical, Biological, Radiological, Nuclear) Knowledge System records. In the recent months, Materiel Supply System (MSS) has been added to the Shelf Life Extension System. MSS is a searchable database of Local Stock Number (LSN).

The Account Management and Provisioning System (AMPS) is the enterprise solution for identity management throughout DLA. Directive-Type Memorandum (DTM) 12-001 was signed on 16 March 2012 by the DLA Information Operations Chief Information Officer making it DLA policy that AMPS shall be the sole DLA Enterprise system for account provisioning and management for both internal and external Government users, as well as internal and external public users of DLA systems. AMPS mission has been expanded to include Identity Management for Defense Finance Accounting Service.

**Significant Changes** (Explanations of Change by Appropriation Group. Dollars are in thousands unless otherwise noted.)

#### **DWCF**

**Horizontal Change** (Delta -79,095)

Reductions across the DLA enterprise are to address directed reduction levels levied on the agency and internal reductions to streamline our operating costs.

Vertical Change (Delta -70,509)

Reductions across the DLA enterprise are to address directed reduction levels levied on the agency and internal reductions to streamline our operating costs.

#### **OPERATIONS**

Horizontal Change (Delta -11,490)

Reductions across the DLA enterprise are to address directed reduction levels levied on the agency and internal reductions to streamline our operating costs.

**Vertical Change** (Delta -511)

Reductions across the DLA enterprise are to address directed reduction levels levied on the agency and internal reductions to streamline our operating costs.

#### RDT&E

Horizontal Change (Delta -6,303)

Reductions across the DLA enterprise are to address directed reduction levels levied on the agency and internal reductions to streamline our operating costs.

Vertical Change (Delta 11,949)

The increase is primarily due to one of Defense Enterprise Business Systems rolling into full development, which was not known at the time of PB14.

#### **Defense Business Systems**

Built upon what was outlined in the FY 2005 and 2010 National Defense Authorization Act (NDAA), Section 901 of the FY 2012 NDAA, now codified at title 10, U.S.C. § 2222, includes significant changes to the requirements for investment review and certification of Defense Business Systems (DBS) before funds, whether appropriated or non-appropriated, can be obligated. Specifically, Section 901 requires the establishment of a single Investment Review Board (IRB) chaired by the Deputy Chief Management Officer (DCMO) and an investment management process, consistent with section 11312 of Title 40. It also significantly expands the scope of systems requiring certification to include any business system with a total cost in excess of \$1M over the period of the current future years defense program, regardless of type of funding or whether any development or modernization is planned. Failure to comply with the certification requirements of title 10 U.S.C., § 2222 may result in a violation of title 31 U.S.C., § 1341(a)(1) (A).

DLA has identified approximately fifty (50) DBS that meet these certification requirements and has received certification for FY 2014. The DLA Chief Information Officer (CIO) is the Agency's IRB pre-certification authority and, therefore, pre-certifies all DBS prior to submission for certification.

#### **Information Assurance Activities**

Defense Logistics Agency (DLA) plans for the development, review and approval of Certification & Accreditation (C&A) documentation using the DoD Information Assurance Certification and Accreditation Process (DIACAP) and the Enterprise Mission Assurance Support Services (eMASS) automated workflow tool. The C&A program includes the development and maintenance of DLA's Information Assurance (IA) architecture, which is incorporated into DLA's IT architecture submitted to the Office of the Secretary of Defense (OSD). This program also includes planning for Information Systems Security Engineer (ISSE) support to application development efforts, creation of security metrics used to measure DLA IA program effectiveness, and conducting compliance visits at all DLA (Primary Level Field Activities). Finally, the C&A includes the review, certify, and accredit of all DLA information systems as required by DIACAP and the implementation of revised DOD Instruction 8510.01 (IOC September 2014).

DLA is using various methods to ensure timely compliance with Department of Defense Directive (DODD) 8570.1-M Guidance for IA Training. DLA is using the Defense Information Systems Agency (DISA) Computer Based Training (CBT) courses as well as Skillsoft courses in Learning Management System (LMS) to refresh and enhance personnel's knowledge of their IA profession and prepare them for fee course work associated with baseline certification programs. DLA is also using military and commercial vendor training centers for Certified Information Systems Security Professional (CISSP) training courses. DLA has compiled a list of Contract/Vendor courses for the DODD 8570.1-M baseline IA certification program as well as the Computing Environment certifications. As an annual goal, DLA plans to reach a 95% certification level of DLA IA workforce, to include maintaining these certifications, and a 97% completion of annual Information Assurance Awareness Training across the agency.

With regard to Computer Network Defense (CND), DLA funds for staff aug

Under Malicious Activity Detection and Vulnerability Management, DLA funds for enterprise deployment of perimeter and enclave network defense components (firewalls), Network- and Host-based intrusion detection, Anomaly Detection, Antivirus, Anti-spam and Web content filtering, Demilitarized Zone (DMZ) establishment and management including proxies, and rogue detection. This effort covers terrestrial and wireless networks and systems. This effort also contains the DLA Information Assurance Vulnerability Management (IAVM) program, including deployment, operations, maintenance, and replacement of DoD enterprise IAVM tools. Lastly, this includes planning for security engineering of the IT infrastructure.

DLA's implementation of the DOD PKE and PKI programs includes a hardware refresh and update to the DLA Enterprise Off-Line Root Certificate Authority and Enterprise Issuing Certificate Authority, which will allow for the issuance of Device certificates. CONUS Online Certificate Status Protocol (OCSP) hardware re-fresh and update, is complete. This includes standing down the DLA Central Responder and standing up of a new DLA West Responder. Repeaters in Central and West were replaced during this initiative as well. The Server-Based Certificate Validation Protocol (SCVP) pilot is complete and is now being rolled out into production. This will add additional functionality to DLA's existing OCSP infrastructure by allowing for granular Identity Privilege Management, certificate policy enforcement, and more granular logging to help meet Operation Gladiator Shield.

#### **Major Accomplisments**

The EProcurement team conducted the Release 1.2 Operations Assessment (OA). The Operational Test and Evaluation (OT&E) was completed, and the Milestone Decision Authority signed the Acquisition Decision Memorandum authorizing full deployment of EProcurement. Release 1.2 successfully deployed to users at DLA Troop Support, DLA Land & Maritime, DLA Contracting Services Office – Philadelphia (DCSO-P), and DLA Contracting Services Office – Richmond (DCSO-R).

The Inventory Management and Stock Positioning (IMSP) capability of EBS successfully deployed to two Navy sites. IMSP was first successfully deployed to Fleet Readiness Center – San Diego (FRC-SW) in June 2013 and to Fleet Readiness Center – Jacksonville (FRC-SE) in October 2013. IMSP extends supply chain operations to the retail-level by

providing inventory management and fulfillment services for customers at the Military Services' industrial sites.

Enterprise Performance Based Logistics (PBL) provided efficient and effective warfighting capability at acceptable readiness levels with significant cost and/or performance benefits to the warfighter and for the DoD as a whole. To support these efforts, DLA modified the DLA EBS to create the capabilities necessary to support the administration of an Enterprise PBL contract. Per the approved Business Case Analysis an Enterprise PBL arrangement involves two or more Services. Without these changes, significant manual intervention and additional resources would be necessary. These initial modifications will pave the way for future EBS changes that will support complex, large-scale Enterprise PBL arrangements that have greater cost and performance improvement potential.

In FY 2013, the Energy Convergence program deployed the petroleum commodity functionality to Alaska and the Western United States. The program also completed the design, build, and test of its third release, which will provide additional functionality including supplemental reports and interfaces.

DSS incorporated and fully deployed to all Disposition field offices replacing DAISY. Fifty five Auditability Change Requests (CRs) were developed and successfully deployed in 2013 and eleven developed and deployed in 2014. Navy FRC deployment to San Diego and Jacksonville was deployed successfully and is running smoothly and the DSS/Navy bridge was eliminated in 2013, which allowed all communication between DSS, EBS, and DLA Transaction Services for Navy transactions to occur via Defense Logistics Management System (DLMS) processing. And, First Destination Transportation was released, which integrated Defense Transportation Coordination (DTC) functionality into the DSS VSM.

First Destination Transportation and Packaging Initiative (FDTPI) decoupled first-destination freight (FDT) and packaging (FDP) costs. FDT converts eligible new-procurement shipments to DLA depots, customers, and Ports of Embarkation within the Continental United States (CONUS) from supplier-controlled Free On Board (FOB) Destination freight to FOB Origin freight under the control of the Government. FDP expands the acceptance of the commercial packaging standard. FDTPI supports the 2010-2017 DLA Strategic Plan to leverage industry capabilities and realize process excellence by balancing efficiency and effectiveness.

The DAI delivered an alternative funds check process to facilitate reconciliation between projects and the General Ledger. A sustainment strategy for Increment 1 was developed that envisions cost sharing with user Defense Agencies, as well as, a series of leading indicators to monitor the program's health related to cost, schedule, and performance. DAI successfully completed an independent audit of FFMIA requirements and was found to be 91% compliant with the 1,025 in scope Federal Financial Management Regulations (FFMRs). Corrective Action Plans (CAPs) were developed for gaps. The DAI successfully completed an independent audit of Federal Information Security Management Act (FISMA) requirements and received 15 Notices of Finding on 148 controls. CAPs were developed for gaps. The DAI completed a Continuity of Operations tabletop exercise evaluating readiness, as well as, participated in a review of the DAI application upgrade with the Office of the DCMO. The DAI satisfactorily completed a "Blue Team" penetration test of the system. The loading of 100% of United States Standard General Ledger (USSGL) accounts was also completed. A Quantitative Drill Down (QDD) was also developed to assist the OUSD(C) FIAR Office and DAI's user Defense Agencies with their audit readiness. The QDD impressed the other DoD Components who, when after they saw its usefulness, requested more information. Lastly, a plan was created to achieve SFIS and Standard Line of Accounting (SLOA) compliance within the DAI Transaction Services and for all applicable DLA systems using the Global Exchange or a similar solution. DLA CIO declared DAI Audit ready in September 26, 2013 after DAI completed successful FFMIA, FISMA, and Statement on Standards for Attestation Engagements (SSAE) No. 16 (SSAE 16) audits conducted by an independent third party. The DTS completed FY 2013 Maintenance Release 2, 3, and 4. These releases corrected system problem reports in production, contained information assurance vulnerability alert (IAVA) compliance changes, and updates to DTS that will track and report conference attendance and spending in order to meet Office of Management and Budget (OMB) requirements (OMB M-12-12, Promoting Efficient Spending to Support Agency Operations). An off-cycle release in September 2013 implemented Fiscal Station/GS03 table changes and data mart information services with DTS budget transaction information availability. The DTS participated in a source selection for an operational support vendor. The contract award resulted in a \$7M savings to the program.

The DRAS2 established a contract for the development of a Program Cost Estimate, Performance Work Statement, Independent Government Cost Estimate, and Market Research Report for system development and an acquisition strategy for a task order type contract for system development and integration. The DRAS2 also completed a Functional Requirements review and received approval of baseline requirements from the Functional Sponsor (DFAS).

The BEIS DoD Data Reporting System (DDRS) Financial Reporting Services in FY 2013 completed SFIS Compliant Budgetary Reporting for the customer base using Washington Allotment Accounting System (WAAS), which included Department of Defense Education Activity (DoDEA), Tricare Management Agency (TMA), and Contract Resource Management (CRM) accounting systems. BEIS Defense Contract Administration Services (DCAS) Reporting Services continued design/development, test, and implementation of PowerBuilder to Web and Public Key Infrastructure (PKI) for this initiative.

SPS completed releases 13a and 14a. The SPS releases offer support for the new vendor validation interfaces as well as new contract forms support for women owned small business categories.

In accordance with DCMO acquisition guidance, NGRMS achieved Material Development Decision (MDD) in February 2013 and received approval from the Milestone Decision Authority (MDA) to proceed directly to Milestone B. Additionally, NGRMS successfully completed and released a Request For Information (RFI) and received responses and performed in-depth analysis of those responses, which was included in the NGRMS Market Research document and Alternatives of Analysis (AoA) addendum. Finally, OUSD(C) Program and Financial Control (P&FC) accepted all Increment 1.0 requirements and all necessary Request For Proposal (RFP) material was submitted to the DLA Philadelphia Contracting Office for review.

EFD has started development efforts for the lower level funds allocation capability required by the Defense Agencies and Other Defense Organizations. Development of usability enhancements has started to provide a drilldown reporting capability, standardized report parameters, and an enhanced ad-hoc reporting capability for EFD.

EDA deployed Release 8.4, which implemented the Procurement Document Standard (PDS) Phase II contract modifications that merges PDS award data with PDS modification date to present a Conformed Contract View (CCV) that displays a contract with the modifications applied. This release also added the Effective Date and Signature Date to EDA and made Signature Data available for contract queries. This release also provided ad hoc reporting capability to the CDR workflow process. EDA also deployed Release 8.5, which improved the program scripts on the EDA Document Server. EDA completed FIAR compliance activities to address Notification of Findings (NOFs) and CAPs to successfully achieve audit readiness capability. EDA received its DLA Information Operations Management Assertion of Audit Readiness for FY 2013 from DLA CIO in December 2013.

WAWF deployed Release 5.4, which provided single administration of WAWF and Cort Tool. This release also included the acceptance via mobile device, initiator role for miscellaneous pay/office help, pre-population from EDA mandatory, template capability for acceptor, separation of duties, and change display from codes to text. The release also made multiple changes to make WAWF Audit Ready.

DOD EMALL refreshed the look and feel of the user interface, improved the new user registration process, introduced minor capability improvements for the timing of charges placed on Government Purchase cards, facilitated DoD reporting of orders, and revised transactional business rules to comply with Audit Readiness efforts.

The FLIS Portfolio released its latest version of the FLIS Portfolio Workbench (FPW) in July 2013, which will be the single workbench utilized for all cataloging workload. The FLIS Portfolio began executing its FLIS Transformation project which was a conglomeration of projects designed to deliver customers' requirements in a transparent way (not requiring our downstream customers to change). The FLIS had several projects to execute for this initiative and has delivered all but six which are planned for deployment throughout the remainder of FY 2014. The implemented projects for FLIS have provided automation of manual processes, set the stage for future rationalization efforts, and enhanced functionality for the cataloging community (DLA, DoD, Federal Agencies, and NATO).

HMIRS latest release allows the system to: accommodate longer Product Identity names and the use of the Trade Name as the Product Identity; capture and store "Classification"

data for hazardous substances, as defined in the European Union's ECHA Classification, Labeling, and Packaging (CLP) regulation; add an indicator field to identify records containing classification information; display Classification data for substances on the Value Added Report; store Classification words and phrases defined in the ECHA CLP code; and support the display of these words and phrases in all applicable European Union languages.

In FY 2014, the STORES latest release provided significant enhancements to customer and contract maintenance, catalog, and reporting processes. The Customer and Contract Maintenance (CCM) module was modified to allow for: the entry of Awarded Contract information created outside of STORES; the automated generation of "Administrative Contract" (Vendor Item Catalog) numbers; and the entry of information associated with the "Administrative Contract" (Vendor Item Catalog) number. A series of reports was added to the Management Information Reports module to support Awarded Contract and Vendor Item Catalog (VIC) number maintenance. STORES Catalog and STORES Customer were modified to provide a new catalog filter screen that will enable catalog items to be made either viewable or not viewable to ordering customers. STORES Catalog was also modified to: enable Subsistence users to copy distinct stock numbers (stock numbers that appear more than once in the database) from one Ordering Point/Contract combination to another and to hide those items in the overall list for specific Ordering Points where those items will not be available to order; allow Subsistence users to approve or reject line item submissions and to provide a reason for their action; introduce a new filter/view on the View/Modify Production catalog screen; and addition of a new reports. STORES Customer was modified to: allow users with a large number of assigned Ordering Points to export a large number, if not all, of the Ordering Point's catalogs without causing the system to return a timeout page; allow customers to view the value of the Catch Weight Item field in the pop up window when clicking on the stock number; and correct a condition where the Receipt Import process is rejecting items that were on a contract at the time the order was sent to the vendor but are not on the contract at the time of the receipt import.

Using FY 2013 funds, FEAMS successfully completed and released MCRW Release 1 capability into our production environment and made it available over the web to our customers for the first time. The team also successfully executed the FY 2013 portion of the agile sprint development schedule to enable the final Increment 1 release (Release 2), which is targeted to "go-live" in 3rd Quarter of FY 2014.

As part of the OSD Cost Reduction Initiative, Defense Medical Logistics Standard Support – Wholesale (DMLSS-W) continued to developed tools and processes that enabled an array of cost reduction actions to help Medical users realize significant cost savings. The enterprise Medical Master Catalog (MMC) scope and responsibility was extended with product and price services to be consumed by enterprise applications. The MMC was also programmed with new functionality to support more synchronized Pharmacy product and Pricing Catalog data to support emerging requirements for the Pharmaceutical Prime Vendor Global program. These efforts improved the responsiveness of the medical supply chain while driving down costs and materially and directly contribute to the realization of these cost savings. On the back end, the DMLSS-W Infrastructure continued to upgrade its infrastructure to make sure the program remains compliant following the migration of Staging and Production platforms to DISA Green Bucket. Estimated completion date for both platforms is June 30, 2014.

The DLA Map Catalog program discontinued the online DLA Map Catalog application as part of the DLA Big Ideas initiative saving the agency \$4,489,000 over the next five fiscal years. The DLA Map Catalog program continues to maintain and distribute the standalone DLA Map Catalog application while an integrated map ordering system is developed within DoD EMALL.

DLA's Integrated Composite Application Network (ICAN) was retired in June 2013 on time and within budget. The ICAN retirement initiative, through which DLA executed a two year program to retire its existing integration architecture platform, delivered capabilities that will align DLA with its overall enterprise architecture vision, centralize enterprise integration services, and maximize existing products and investments while reducing overall cost of ownership.

Oracle Identity Management implementation of AMPS is in production. Direct-provisioned DLA Aviation applications have been integrated into OIM AMPS. Initial requirements analysis meetings have been conducted with DAI, WAWF, DSS, DLMSS-W, DSS, and STORES for integration into AMPS. Additionally, planning and technical changes have been incorporated for DFAS integration.

#### **Major Planned Activities**

The EProcurement team is preparing for the final EProcurement Release 1.2 deployment scheduled to be completed January 2014 to DLA Troop Support. FD is scheduled to be completed in February 2014.

Currently, the Marine Corps is the only Service procuring Depot-Level Reparables (DLR) materiel through EBS. In FY 2014, plans are to extend EBS DLR functionality to the Army, with future projects planned to extend the functionality to the Navy and Air Force. The Services will maintain responsibility for funds management of their DLR materials and communicate with EBS for procurement, as required by law. The 2005 Base Realignment and Closure (BRAC) Commission approved the Secretary of Defense recommendation to transfer the DLR procurement management and other related support functions from the Military Services to DLA. The recommendation became law November 8, 2005. Incorporating the Army's DLR procurement process into the existing EBS DLR process will include Purchase Request (PR) creation/amendment/cancellation, PR status notifications, funds requests/confirmations, award and modification/cancellation data, Product Master creation/updates, final goods receipt, and final payment notification.

In FY 2014, the PBL Program will establish a fixed price contract with Boeing for aviation consumable materials that will provide both cost savings and logistical efficiencies to DLA: Price of the contract (i.e. payments to the Vendor) will be based on Boeing's ability to meet DLA's performance metrics (i.e. material availability). Implementation of aircraft PBL will impact all sites procuring aviation consumable materials through Boeing, both wholesale and retail. Personnel affected will be supply planners at retail sites and Customer Account Specialists (CAS)/Customer Support Specialists (CSS) at wholesale sites.

DSS will release several system changes in support of DLA Audit Readiness. Item Unique Identification (IUID) requirements for marking, tracking, and issuing are being developed and plans to deploy IUID throughout DSS in FY 2015 are underway. The DSS unique Navy warehouse Transfer (NWT) functionality will deploy to sites like New London and Cheatham Annex. And, in FY 2015, development of the DSS/VSM to Global Freight Management (GFM) interface will occur, which will support the new TRANSCOM Transportation contract well into the future.

The DAI will develop, test, and deploy the system in release R12 software, as well as, prepare to establish a new Test & Development (T&D) environment at DISA Defense Enterprise Computing Center (DECC) Mechanicsburg. P2P efficiencies and T&L process automation will be configured. DAI production data will be converted to the R12 software and loaded into a representative production–like instance. During the upgrade to Oracle R12, full systems testing will be conducted on both Operational and Developmental systems; after which, the DAI system's user base will be migrated and stabilized.

DTS will continue to work on system simplification to reduce cost and improve performance, maintain system stability, and fix system problem reports. A full scale Continuity of Operation (COOP) exercise is planned and DTS will continue Defense Manpower Data Center (DMDC) archive support. FY 2015 Maintenance Releases 1, 2, 3, and 4 will be deployed quarterly beginning December 2014 through September 2015. In FY 2015, the DTS anticipates implementation of User Interface and usability enhancements and will address system changes as needed in support of DoD Audit Readiness objectives.

DRAS2 will issue a system development task order for the DRAS2 gap analysis and data management activities, obtain the appropriate COTS software licensing and begin the establishment of hosting and transport services, begin initial Information Assurance activities and system architecture development, and continue Milestone activities to develop all appropriate artifacts and documentation in alignment with the Business Capability Lifecycle (BCL).

In FY 2014, the BEIS DDRS Financial Reporting Services will implement the Government-wide Treasury Account Symbol Adjusted Trial Balance System (GTAS) and the Treasury Index 97 Compilation Process and will continue to deploy DDRS SFIS Compliant Budgetary Reporting for customer base using the National Defense University (NDU) Enterprise Business Accountability System (EBAS), Washington Headquarters Services (WHS) EBAS, and Financial Accounting Management Information System (FAMIS) accounting systems. And, the BEIS DCAS Reporting Services will complete a software deployment. Upon completion of these remaining deliverables, the BEIS program will achieve a Full Operating Capability milestone for Increment I and commence the transition of DDRS and DCAS components to the Defense Finance and Accounting Service (DFAS) for sustainment.

In FY 2014, SPS will complete release SR15 development and testing, and then start deploying. The new release offers support for PKI and compatibility with several software languages and operating systems, as well as updated Construction Formats and several data quality enhancements to improve auditability of DOD contracts.

The NGRMS program is planning to release a RFP for development to industry in January or February of 2014 and award a development contract by the end of June 2014. The NGRMS team continues to work towards Milestone B by creating the necessary documentation in accordance with acquisition guidance. NGRMS is planning on obtaining a Milestone B decision by the end of CY 2014.

The EFD program will configure the General Ledger capability in support of the ODCMO's efforts to implement a DoD enterprise-wide standard line of accounting. EFD will implement the lower level funds allocation capability. In order to provide functionality needed to support the lower level funds capability and for other enhancements beneficial to the system users, EFD will upgrade Momentum Financials (the COTS product) to the latest version (7.0.2).

EDA plans to deploy Release 8.6, which will implement the Single Sign On functionality. This release will also provide capability to upload, store, and query on Military Interdepartmental Purchase Requests (MIPRs) and will create a folder for contracting officer warrants that can be displayed and searchable by DoDAAC and name. EDA also plans to deploy release 8.7, which will update Procurement Data Standard (PDS) to allow providers to send awards, deploy Contract Close Notification capability to refine existing workflow process and Web Service for contract data, add reporting capabilities to the Management Report Server (MRS), make use of Data Universal Numbering System (DUNS) mandatory, and provide for labeling of Grants/Cooperative Agreements/Other Assistance/Other Transactions.

WAWF plans to deploy Release 5.5, which includes many audit support specific enhancements including allowing multiple Electronic Data Interchange (EDI) 824 for Legacy Entitlement Systems, allowing a separate function for receipt plus an EDI 527R for external systems to interface this data, and a redesign of the existing group structures. Also, WAWF plans to deploy Release 5.5.1, which includes the EDA Single Sign On (SSO) providing users a single face for login, registration, and user administration for WAWF an EDA. And, WAWF plans to deploy Release 5.6, which includes four major enhancements plus a handful of smaller changes. The major enhancements are the integration of the IUID Registry code into WAWF, integration of the myInvoice functionality into WAWF, additional functionality for the workflow processing of electronic Military Interdepartmental Purchase Request (e-MIPR), and additional edits for Foreign Military Sales (FMS) specific data elements.

The FLIS Portfolio has several major activities planned for FY 2015. The application rationalization plan will continue with further enhancements to WebFLIS allowing the reduction of contract dependencies and continued consolidation of functionality within the single application environment. Enhancements to the Portfolio's workbench capability, which will provide greater automation and workload management capabilities, are also planned for FY 2015. Additional post transformation sustainment activities for the Portfolio are planned through FY 2018 in an effort to meet our customer needs, reduce operating costs, and continue our application rationalization.

In FY 2014, DoD EMALL will provide four quarterly sustainment releases to continue its effort to become Audit Readiness compliant with new transactional business rules, integrate the federal catalog system (FEDLOG) distribution capabilities, improve the existing capabilities of Industrial Base Extension and Execution's (IBEX2's) Mission Library and provide IBEX2 users the ability to upload Bills Of Material (BOMs), provide map ordering functionality, develop a single point-of-entry for DLA ordering systems, and enable Air Force portal integration of purchases.

An HMIRS release in FY 2015 will provide capability to produce Globally Harmonized System (GHS) labels. The GHS is a system for standardizing and harmonizing the classification and labelling of chemicals. Occupational Safety and Health Administration (OSHA) 2012 Hazardous Communication Standard final rule requires employers to provide information to their employees about the hazardous chemicals to which they are exposed, by means of a hazard communication program, labels and other forms of warning, safety data sheets, and information and training.

In FY 2014, FEAMS will achieve FOC for Increment 1 that delivers the basic clinically-based Joint medical material forecasting tool. This basic capability provides the Defense Medical Logistics (DML) enterprise new functionality to: generate contingency medical material shortfalls, develop mission cost forecasts, add special computation items to Material Item Estimate (MIE) output files, notify authoritative sources of any data accuracy issues and automate the Medical Contingency File (MCF) submission process. In FY

2015, FEAMS will kick-off the second MCRW increment (Releases 3 & 4), which will be dedicated to enhance MCRW clinically-based material forecasting capability with new functionality to enable cross-Service, multi-functional collaboration and provide functionality to improve Service assemblage development processes.

DMLSS-W will continue to expand and improve the ordering and cataloging functionality of the MMC. The development of interactive functionality will provide customers with access to centrally managed authoritative source data and empower them to make best value decisions and reduce the cost of delivered products.

Upcoming releases for STORES in FY 2014 will focus on enhancements and new functionality for the reconciliation and cataloging processes. The STORES Test and Development environment will be operational in DISA Mechanicsburg in February 2014. Also, STORES releases in FY 2015 will: bring all cataloging IT capabilities into STORES to enable the decommissioning of desktop applications; deploy EDI interfaces; enhance reporting capabilities; improve the efficiency of the STORES and its data archiving and recovery capabilities; and provide automated STORES training modules.

ICIS development schedule will complete the update of the Class I and Class II modules, with the new development of a Class VIII module to fully complement and align the DLA Logistics Supportability Analysis process.

The SLES will implement a web service interface with the Army Logistics Modernization Program (LMP). The goal is to push chemical-biological shelf life NSNs from SLES to LMP.

In FY 2014, DACS-RM will focus on Process Cycle Memorandums (PCM), which will pinpoint AR evidentiary matter that will be captured for records management. In FY 2015, there is planned sustainment of AR evidentiary matter content and continued roll-out of records management to other DLA components.

As of November 2013, ACAS (Assured Compliance Assessment Solution) is fully deployed and is being leveraged to scan DLA networks and report on discovered vulnerabilities. Utilizing the ACAS solution, Tenable's Security Center, the DLA vulnerability management team and sites are able to meet the scanning, reporting, and patching deliverables that were previously met by Retina, the SCCVI (Secure Configuration Compliance Validation Initiative) solution. In the preceding months, DLA will move toward continuous scanning and vulnerability monitoring and will begin STIG (Secure Technical Implementation Guide) compliance scanning using the tool.

AMPS will continue to work on system improvements to reduce cost and improve performance, maintain system stability, fix system problem reports, and continue requirements analysis and application integration with AMPS customers. The Program Office will migrate existing EBS, Eagle, and Energy applications into a new operating structure and integrate 12 audit-ready DLA applications and 44 DFAS applications into this new structure. Also, in alignment with the DLA datacenter consolidation plan, AMPS will migrate its datacenter from DLA Richmond to the DISA DECC.

In order to support DoD initiatives to improve and reduce DLA's IT infrastructure, footprint, and costs, DLA will do the following:

- Complete a series of enterprise network enhancements, including 802.1 x/Network Access Control (NAC) implementation for the Enterprise Telecommunications Network (ETN) and SIPRnet over ETN (SoETN), to improve security and expand network access. A NAC system allows DLA to ensure conformity with host patches, STIG required Virtual Local Area Network (VLAN) separation, and remediates the risk of internal attacks.
- Consolidation of activity LAN enclaves co-located at major DLA IT locations. This consolidation will extend into the routing and switching infrastructure of disparate activity LANs. DLA will also consolidate the co-located Campus and Remote Site activity firewalls into a common firewall cluster with a single firewall policy. These efforts will reduce operation and maintenance costs and directly support a "work from anywhere" enterprise model by optimizing DLA LAN firewall, while removing activity-based restrictions currently prohibiting optimal application interoperability and user mobility.
- Implement and/or configure DISA STIG compliant Wireless Intrusion Detection System (WIDS) solution for all DLA-owned sites/locations in accordance with DoD Directive 8100.02.
- SIPRnet Domain Name Service (DNS) Phase II to migrate internal DNS and Dynamic Host Configuration Protocol (DHCP) from Active Directory to the existing SoETN Infoblox grid technology. This will allow for centralized management, enterprise Internet Protocol (IP) addressing, provide highly redundant DNS and DHCP services, and

simplify information assurance requirements.

- Initiate a consolidation of the DLA Wide Area Network (WAN) hub sites thereby reducing equipment footprint, maintenance costs and operations costs.
- As part of the WAN Consolidation effort, implement a new WAN monitoring suite to eliminate redundant capabilities in existing tools. This effort will reduce complexity of monitoring the WAN and reduce maintenance and licensing costs.
- Increase/consolidate bandwidth capacity in support of Enterprise initiatives, such as Enterprise Exchange, Federal Data Center Consolidation Initiative (FDCCI), and Virtual Desktop Initiative (VDI).

On October 5, 2011 the Deputy Secretary of Defense signed the DoD Information Technology Enterprise Strategy and Roadmap (ITESR) as the DoD Chief Information Officer (CIO) plan for achieving the goals of increased efficiency, effectiveness, and security of the DoD Information Environment. In order to take advantage of existing efforts and to focus the limited resources of the DoD on achieving tangible gains in the near-term, the DoD CIO coordinated with the Services to identify eight of the twenty-six initiatives which addressed an initial implementation plan. In support of this guidance, DLA has begun to develop the strategy, planning implementation, and/or execution of initiatives in support of cost efficiencies. These initiatives are reducing the DLA IT footprint global-wide, adopting DoD Enterprise Solutions, and improving security posture for the warfighter. (See the ITESR section below)

#### IT Enterprise Strategy & Roadmap (ITESR) Implementation Activities

#### **Consolidate Security Infrastructure (NS1)**

To support USCYBERCOMMAND Task Order 12-371, formerly l0-65, DLA developed a strategy and plan to comply with the guidance of moving applications and services behind a demilitarized zone (DMZ), separate the physical application from the logical data, and PKI-Enable applications and services. In FY 2011, DLA developed a DMZ plan for applications residing on the DLA ETN while adopting the services of DISA for those applications and services residing at the DISA DECCs. So, in FY 2014, DLA will begin to separate the physical and logical environment and prepare applications for migration to the respective DMZ.

#### **Implement Cross-Domain Solution as an Enterprise Service (NS3)**

In FY 2013, DLA continued to adopt the Enterprise Services of DISA to support cross domain requirements.

#### Joint Information Environment (JIE)/Joint Enterprise Network (JEN) (NS8)

#### **Data Center and Server Consolidation (CS1)**

In FY 2013, DLA data center enterprise strategy was refined further into three major migration approaches, all with the basic tenet of hosting DLA applications at DISA DECCs. Applications will migrate via one of three paths: directly to the fully serviced DISA Enterprise Services Directorate (ESD); the temporary zone known as Customer DAA (Designated Approving Authority) Accredited Enclave (CDAE); or to the DISA MilCloud (virtual world). The timeline for completion of all application migrations is end of FY 2014.

#### Enterprise Messaging and Collaboration (including email) (ADS1)

Hardware refreshes and update to the DLA Enterprise Off-Line Root Certificate Authority and Enterprise Issuing Certificate Authority. The CONUS Online Certificate Status

Protocol (OCSP) hardware upgrade and software update. This included standing down the DLA Central Responder and standing up of a new DLA West Responder. Repeaters in Central and West were replaced during this initiative as well. The Server-Based Certificate Validation Protocol (SCVP) pilot is complete and is now being rolled out into production. This will add additional functionality to DLA's existing OCSP infrastructure by allowing for granular Identity Privilege Management, certificate policy enforcement, and more granular logging to help meet Operation Gladiator Shield. DLA started the initial phase of Public Key Enabling (PKE) Web Servers and applications on SIPRNET, issued SIPRNET Tokens to support Smart Card Logon for the PKE of SIPRNET, centralized Patch Management of OCSP/SCVP servers, and established encryption capabilities to protect Personally Identifiable Information (PII).

#### **Identity and Access Management (idAM) Services (ADS2)**

In FY 2013, DLA continued to implement access control and identity management services that included single sign on, PKI-Enabling, and issuance and implementation of SIPRNet tokens.

#### **Consolidate Software Purchasing (BP1)**

DLA will be undertaking additional Enterprise Software Management steps in FY 2014 to ensure optimal and efficient use of the DLA software inventory by implementing steps to; (1) clearly identify all software types, versions and license counts used throughout the enterprise and leveraging this information when procuring COTS licenses and support, (2) establish software standardization and categories by capability to reduce or consolidate multiple software packages across the enterprise that may provide similar capabilities or functionality, (3) and utilize automated tools to gather usage data of commercially available software throughout DLA to validate that only COTS software that is used routinely and provides a value-add to DLA customers is procured and sustained.

#### Consolidate Hardware Purchasing (BP2)

DLA is using a Blanket Purchase Agreement (BPA) for computers, which will: Provide a common personal computer environment (desktops, laptops, tablets, and thin clients), which will provide interoperability and support benefits across the DLA enterprise; Capture asset management data; Standardize and simplify ordering and maintenance tasks; and Leverage the DLA enterprise-wide buying power to obtain favorable terms/conditions and pricing for all equipment purchases. As of November 2013, ACAS is fully deployed and is being leveraged to scan DLA networks and report on discovered vulnerabilities. Utilizing the ACAS solution, Tenable's Security Center, the DLA vulnerability management team and sites are able to meet the scanning, reporting and patching deliverables that were previously met by Retina, the SCCVI (Secure Configuration Compliance Validation Initiative) solution. In the preceding months, DLA will move toward continuous scanning and vulnerability monitoring and will begin STIG (Secure Technical Implementation Guide) compliance scanning using the tool.

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			Resource Summary by Inves		ollars in Thousa	nds
				FY2013	FY2014	FY2015
			DECOLIDATE CLIMANA DV		\$1,163,572	\$1,086,466
			RESOURCE SUMMARY:	\$1,100,207	\$1,103,372	\$1,000,400
07-000000144 - E-	WORKPLACE (E-WP)					Non-Majo
DoD Segment: D	OOD IT Infrastructure					
DWCF				D	ollars in Thous	ands
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A		1,332	4,895	4,999
			Investment Resource Summary:	1,332	4,895	4,999
07-000000274 - RA	ADIO FREQUENCY IDENTIFICA	ATION (RFID)				Non-Majo
	ADIO FREQUENCY IDENTIFICA OD IT Infrastructure	ATION (RFID)		D	ollars in Thous	·
DoD Segment: D	_	ATION (RFID)  Budget Line Item		D FY2013	ollars in Thousa	·
DoD Segment: D DWCF	OOD IT Infrastructure					ands
DoD Segment: D <b>DWCF</b> Appropriation	OOD IT Infrastructure  Budget Activity	Budget Line Item	Investment Resource Summary:	FY2013	FY2014	FY2015 4,482
DoD Segment: D DWCF Appropriation WCF, Defense	OOD IT Infrastructure  Budget Activity	Budget Line Item	Investment Resource Summary:	FY2013	FY2014 4,475	FY2015 4,482
DoD Segment: D DWCF Appropriation WCF, Defense  07-000000275 - DO	DoD IT Infrastructure  Budget Activity  BA 20 UNDISTRIBUTED	Budget Line Item	Investment Resource Summary:	FY2013	FY2014 4,475	FY2015 4,482
DoD Segment: D DWCF Appropriation WCF, Defense  07-000000275 - DO	DOD IT Infrastructure  Budget Activity  BA 20 UNDISTRIBUTED  DD DATA SERVICES (DDATA)	Budget Line Item	Investment Resource Summary:	FY2013 131 131	FY2014 4,475	hands
DoD Segment: D DWCF Appropriation WCF, Defense  07-000000275 - DO DoD Segment: D	DOD IT Infrastructure  Budget Activity  BA 20 UNDISTRIBUTED  DD DATA SERVICES (DDATA)	Budget Line Item	Investment Resource Summary:	FY2013 131 131	FY2014 4,475 4,475	hands
DoD Segment: D DWCF Appropriation WCF, Defense  07-000000275 - DO DoD Segment: D DWCF	Budget Activity BA 20 UNDISTRIBUTED  DD DATA SERVICES (DDATA) DD IT Infrastructure	Budget Line Item N/A	Investment Resource Summary:	FY2013 131 131	FY2014 4,475 4,475  oollars in Thousa	hands
DoD Segment: D DWCF Appropriation WCF, Defense  07-000000275 - DO DoD Segment: D DWCF Appropriation	Budget Activity BA 20 UNDISTRIBUTED  DD DATA SERVICES (DDATA) DD IT Infrastructure  Budget Activity	Budget Line Item N/A Budget Line Item	Investment Resource Summary:  Investment Resource Summary:	FY2013  131  131	4,475 4,475 4,475  oollars in Thousa	FY2015  4,482  4,482  Non-Majo  ands FY2015

DoD Segment: L	ogistics/Supply Chain Management					
DWCF				De	ollars in Thousa	ands
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A		11,758	12,522	13,539
			Investment Resource Summary:	11,758	12,522	13,539
7-000000279 - M	INOR LOGISTICS SUPPORT SYSTE	MS (MLSS)				Non-Majo
DoD Segment: L	ogistics/Supply Chain Management					
DWCF				De	ollars in Thousa	ands
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A		1,088	1,417	1,287
			Investment Resource Summary:	1,088	1,417	1,287
7-000000329 - RI	EUTILIZATION BUSINESS INTEGRA	ATION (RBI)				Non-Majo
DoD Segment: L	ogistics/Supply Chain Management					
DWCF				De	ollars in Thousa	ands
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A		7,986	19,287	0
			Investment Resource Summary:	7,986	19,287	0

DoD Segment: H	luman Resource Management					
DWCF	•			D	ollars in Thousar	nds
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A		239	1,021	401
			Investment Resource Summary:	239	1,021	401
7-000000582 - DI	STRIBUTION STANDARD SYSTEM	(DSS)				Majo
DoD Segment: L	ogistics/Supply Chain Management					
DWCF				D	ollars in Thousar	nds
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A		24,529	66,587	71,815
			<b>Investment Resource Summary</b> :	24,529	66,587	71,815
)7-000000591 - Bı	nsiness Systems Modernization - Energy	y (BSM-E)				Majo
DoD Segment: L	ogistics/Supply Chain Management					
DoD Segment: L <b>DWCF</b>	ogistics/Supply Chain Management			D	ollars in Thousar	nds
•	ogistics/Supply Chain Management  Budget Activity	Budget Line Item		D FY2013	ollars in Thousar	
DWCF		Budget Line Item N/A		_		ry2015 394

	EFENSE FUEL AUTOMATED MANA(	. ,			Non-Majo
DOD Segment: L	ogistics/Supply Chain Management		D	ollars in Thousan	, da
Appropriation	Budget Activity	Budget Line Item	FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A	2,349	2,415	1,484
		Investment Resource Summary:	2,349	2,415	1,484
7-000000594 - DI	EFENSE INFORMATION SYSTEM FO	OR SECURITY (DISS)			Maj
DoD Segment: H	uman Resource Management				
Operations			D	ollars in Thousan	ıds
Appropriation	Budget Activity	Budget Line Item	FY2013	FY2014	FY2015
O&M, DW	BA 04 ADMIN & SRVWD ACTIVITIES	DEFENSE LOGISTICS AGENCY	0	17,078	11,758
RDT&E			D	ollars in Thousan	nds
Appropriation	Budget Activity	Program Element	FY2013	FY2014	FY2015
RDT&E, DW	BA 05 SYSTEM DEVELOPMENT AND DEMONSTRATION (SDD)	0605070S DOD ENTERPRISE SYSTEMS DEVELOPMENT AND DEMONSTRATION	24,853	8,469	9,958
		Investment Resource Summary:	24,853	25,547	21,716
7-000000613 - De	efense Medical Logistics Standard Suppo	ort (DMLSS)			Maj
DoD Segment: H	lealth				
DWCF			D	ollars in Thousan	nds
Appropriation	Budget Activity	Budget Line Item	FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A	10,062	12,382	11,812

DoD Segment: L	ogistics/Supply Chain Management					
Operations				Do	ollars in Thousa	nds
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
O&M, DW	BA 04 ADMIN & SRVWD ACTIVITIES	DEFENSE LOGIST	ICS AGENCY	11,302	12,708	9,756
			Investment Resource Summary:	11,302	12,708	9,756
7-000001192 - As	sset Visibility (AV)					Non-Majo
DoD Segment: L <b>DWCF</b>	ogistics/Supply Chain Management			Da	ollars in Thousa	nds
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A		3,215	3,731	0
			Investment Resource Summary:	3,215	3,731	0
7-00001286 - Re	egional Hazardous Inventory Control Sys	stem (RHICS)				Non-Majo
	egional Hazardous Inventory Control Systogistics/Supply Chain Management	stem (RHICS)				Non-Major
		stem (RHICS)		Do	ollars in Thousa	Non-Major
DoD Segment: L		stem (RHICS)  Budget Line Item		Do	ollars in Thousa FY2014	v
DoD Segment: L <b>DWCF</b>	ogistics/Supply Chain Management					nds

DoD Segment: F	inancial Management				
DWCF	G		Do	ollars in Thousa	nds
Appropriation	Budget Activity	Budget Line Item	FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A	0	6,472	3,237
		Investment Resource Summary:	0	6,472	3,237
7-000001526 - Ei	nvironment And Safety Application	ns Management System (ESAMS)			Non-Majo
DoD Segment: H	lealth				
DWCF			Do	ollars in Thousa	nds
Appropriation	Budget Activity	Budget Line Item	FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A	29	29	30
		Investment Resource Summary:	29	29	30
7-000001643 - Pa	st Performance Information Retri	eval System - Statistical Reporting (PPIRS-SR)			Non-Majo
DoD Segment: A	acquisition				
DoD Segment: A <b>DWCF</b>	equisition		Do	ollars in Thousa	nds
•	acquisition  Budget Activity	Budget Line Item	Do	ollars in Thousa	nds FY2015
DWCF	•	Budget Line Item N/A			

DoD Segment: F	inancial Management				
Operations	C		D	ollars in Thousar	nds
Appropriation	Budget Activity	Budget Line Item	FY2013	FY2014	FY2015
O&M, DW	BA 04 ADMIN & SRVWD ACTIVITIES	DEFENSE LOGISTICS AGENCY	0	39,069	8,681
RDT&E			D	ollars in Thousar	nds
Appropriation	Budget Activity	Program Element	FY2013	FY2014	FY2015
RDT&E, DW	BA 05 SYSTEM DEVELOPMENT AND DEMONSTRATION (SDD)	0605070S DOD ENTERPRISE SYSTEMS DEVELOPMENT AND DEMONSTRATION	59,806	0	0
		Investment Resource Summary	59,806	39,069	8,681
<b>Operations</b> Appropriation	Budget Activity	Budget Line Item	D FY2013	ollars in Thousar FY2014	FY2015
<b>Operations</b> Appropriation	Budget Activity	Budget Line Item		ollars in Thousar FY2014	
O&M, DW	BA 04 ADMIN & SRVWD ACTIVITIES	DEFENSE LOGISTICS AGENCY	1,595	1,647	1,441
		Investment Resource Summary:	1,595	1,647	1,441
7-000001790 - EF	Procurement (EProcurement)				Majo
DoD Segment: L	ogistics/Supply Chain Management				
DWCF			D	ollars in Thousar	nds
Appropriation	Budget Activity	Budget Line Item	FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A	29,989	16,514	0
		Investment Resource Summary	29,989	16,514	0

007-000001791 - En	ergy Convergence (EC)					Non-Major
DoD Segment: Lo	ogistics/Supply Chain Management					
DWCF				D	ollars in Thousa	nds
<b>Appropriation</b>	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A		54,487	32,797	0
			Investment Resource Summary:	54,487	32,797	0
007-000001794 - ST	ANDARD PROCUREMENT SYSTEM	(SPS)				Major
DoD Segment: A	cquisition					
Operations				D	ollars in Thousa	nds
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
O&M, DW	BA 04 ADMIN & SRVWD ACTIVITIES	DEFENSE LOGIST	TCS AGENCY	16,967	18,965	17,127
			<b>Investment Resource Summary:</b>	16,967	18,965	17,127
007-000001804 - Au	atomated Best Value System (ABVS)					Non-Major
DoD Segment: Lo	ogistics/Supply Chain Management					
DWCF				D	ollars in Thousa	nds
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A		94	208	0
			<b>Investment Resource Summary</b> :	94	208	0

007-000001807 - Do	ocument Services Online (DSO)					Non-Major
DoD Segment: L	ogistics/Supply Chain Management					
DWCF				Do	ollars in Thousa	ands
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A		450	450	458
			Investment Resource Summary:	450	450	458
007-000001811 - Do	D Electronic Business (EBus)					Non-Major
DoD Segment: D	OoD IT Infrastructure					
DWCF				Do	ollars in Thousa	ands
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A		2,112	4,000	2,698
			Investment Resource Summary:	2,112	4,000	2,698
007-000001814 - Eq	quipment Management And Control Sy	ystem (EMACS)				Non-Major
DoD Segment: L	ogistics/Supply Chain Management					
DWCF				Do	ollars in Thousa	ands
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A		572	585	592
			<b>Investment Resource Summary</b> :	572	585	592

DoD Segment: Lo	ogistics/Supply Chain Management					
Operations	ogistics/Supply Chain Management			D	ollars in Thousa	n da
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
O&M, DW	BA 04 ADMIN & SRVWD ACTIVITIES	DEFENSE LOGIST	ICS AGENCY	2,004	1,953	1,696
			Investment Resource Summary:	2,004	1,953	1,696
7-000001824 - Int	egrated Consumable Item Support (ICI	(S)				Non-Majo
DoD Segment: Lo	ogistics/Supply Chain Management					
DWCF				D	ollars in Thousa	nds
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A		564	1,068	1,068
Operations				D	ollars in Thousa	nds
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
O&M, DW	BA 04 ADMIN & SRVWD ACTIVITIES	DEFENSE LOGIST	ICS AGENCY	913	913	913
			Investment Resource Summary:	1,477	1,981	1,981
7-000001827 - Lea	arning Management System (LMS)					Non-Majo
DoD Segment: H	ıman Resource Management					
DWCF				D	ollars in Thousa	nds
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A		310	276	601

DoD Segment: H	Iuman Resource Management				
DWCF			D	ollars in Thousar	nds
Appropriation	Budget Activity	Budget Line Item	FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A	882	0	0
		Investment Resource Summary:	882	0	0
7-000001861 - De	efense Automated Addressing System/	/DoD Gateway Services (DAAS/DGATE)			Non-Major
DoD Segment: D	OoD IT Infrastructure				
DWCF			D	ollars in Thousar	nds
Appropriation	Budget Activity	Budget Line Item	FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A	3,705	1,604	1,595
		Investment Resource Summary:	3,705	1,604	1,595
7-000001896 - TI	ECH/QUALITY TOOL SET (TQTS)				Non-Major
DoD Segment: L	ogistics/Supply Chain Management				
			D	ollars in Thousar	nds
RDT&E		Program Element	FY2013	FY2014	FY2015
•	Budget Activity	1 rogram Ziemeni			
RDT&E	Budget Activity  BA 07 OPERATIONAL SYSTEMS DEVELOPMENT	0708011S INDUSTRIAL PREPAREDNESS	1,000	300	0

DoD Segment: D	OOD IT Infrastructure				
DWCF			D	ollars in Thousa	nds
Appropriation	Budget Activity	Budget Line Item	FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A	468,663	371,606	378,717
Operations			D	ollars in Thousa	nds
Appropriation	Budget Activity	Budget Line Item	FY2013	FY2014	FY2015
O&M, DW	BA 04 ADMIN & SRVWD ACTIVITIES	DEFENSE LOGISTICS AGENCY	12,780	8,180	7,432
RDT&E			D	ollars in Thousa	nds
Appropriation	Budget Activity	Program Element	FY2013	FY2014	FY2015
RDT&E, DW	BA 05 SYSTEM DEVELOPMENT AND DEMONSTRATION (SDD)	0605070S DOD ENTERPRISE SYSTEMS DEVELOPMENT AND DEMONSTRATION	1,190	0	0
		<b>Investment Resource Summary</b> :	482,633	379,786	386,149
	LA Communications Infrastructure (DLA	Comm Infra)			Non-Majo
DOD Segment: L	OoD IT Infrastructure		D	ollars in Thousa	nds
Appropriation	Budget Activity	Budget Line Item	FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A	81,026	106,339	106,096
WCF, Defense	BA 26R SUPPLY CHAIN MANAGEMENT, DEFENSE	N/A	2,824	0	0
		Investment Resource Summary	83,850	106,339	106,096

)/-00000200/ - D1	A Office Automation (DLA Office Auto	o)			Non-Major
DoD Segment: D	oD IT Infrastructure				
DWCF			Do	ollars in Thousa	nds
Appropriation	Budget Activity	Budget Line Item	FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A	9,615	11,492	11,606
		Investment Resource Summary:	9,615	11,492	11,606
07-000002532 - En	terprise Funds Distribution (EFD)				Non-Major
,, 00000 <b>====</b>					
	inancial Management				J
DoD Segment: Fi	_		Do	ollars in Thousa	
	_	Budget Line Item	Do	ollars in Thousai	·
DoD Segment: Fi	inancial Management	Budget Line Item  DEFENSE LOGISTICS AGENCY	_		nds
DoD Segment: Fit Operations Appropriation	inancial Management  Budget Activity		FY2013	FY2014	nds FY2015
DoD Segment: From Operations Appropriation O&M, DW	inancial Management  Budget Activity		FY2013	FY2014 914	nds FY2015
DoD Segment: From Operations Appropriation O&M, DW  RDT&E	inancial Management  Budget Activity  BA 04 ADMIN & SRVWD ACTIVITIES	DEFENSE LOGISTICS AGENCY	FY2013  0	FY2014 914 ollars in Thousan	nds FY2015  912

DoD Segment: F	inancial Management				
Operations	2		De	ollars in Thousar	nds
Appropriation	Budget Activity	Budget Line Item	FY2013	FY2014	FY2015
O&M, DW	BA 04 ADMIN & SRVWD ACTIVITIES	DEFENSE LOGISTICS AGENCY	6,519	5,657	7,571
RDT&E			De	ollars in Thousar	nds
Appropriation	Budget Activity	Program Element	FY2013	FY2014	FY2015
RDT&E, DW	BA 05 SYSTEM DEVELOPMENT AND DEMONSTRATION (SDD)	0605070S DOD ENTERPRISE SYSTEMS DEVELOPMENT AND DEMONSTRATION	5,740	3,360	957
		<b>Investment Resource Summary</b> :	12,259	9,017	8,528
<b>DWCF</b> Appropriation	Budget Activity	Budget Line Item	Do	ollars in Thousar FY2014	rds FY2015
	Budget Activity	Budget Line Item	_		
WCF, Defense	BA 20 UNDISTRIBUTED	N/A	932	940	1,000
		<b>Investment Resource Summary</b> :	932	940	1,000
7-000003038 - Su	pport Planning Integrated Data Enterpi	-	932	940	· · · · · · · · · · · · · · · · · · ·
	pport Planning Integrated Data Enterpoor	-	932	940	1,000 Non-Majo
DoD Segment: L	-	-		940  Ollars in Thousar	Non-Majo
	-	-			Non-Majo
DoD Segment: L <b>DWCF</b>	ogistics/Supply Chain Management	rise Readiness System (SPIDERS)	D	ollars in Thousar	Non-Majo

DoD Segment: H	Iuman Resource Management				
Operations	č		D	ollars in Thousan	nds
Appropriation	Budget Activity	Budget Line Item	FY2013	FY2014	FY2015
O&M, DW	BA 04 ADMIN & SRVWD ACTIVITIES	DEFENSE LOGISTICS AGENCY	0	1,701	2,272
RDT&E			D	ollars in Thousan	nds
Appropriation	Budget Activity	Program Element	FY2013	FY2014	FY2015
RDT&E, DW	BA 05 SYSTEM DEVELOPMENT AND DEMONSTRATION (SDD)	0605070S DOD ENTERPRISE SYSTEMS DEVELOPMENT AND DEMONSTRATION	1,678	8,229	0
RDT&E, DW	BA 05 SYSTEM DEVELOPMENT AND DEMONSTRATION (SDD)	0605090S DEFENSE RETIRED AND ANNUITANT PAY SYSTEM (DRAS)	0	0	10,135
		Sub Total:	1,678	8,229	10,135
		<b>Investment Resource Summary</b> :	1,678	9,930	12,407
7-000003075 - In	dustrial Base Management System Surg	e and Sustainment Database (IBMS S&S)	,		Non-Maj
DoD Segment: L	dustrial Base Management System Surgo ogistics/Supply Chain Management	e and Sustainment Database (IBMS S&S)			Non-Maj
	· •	e and Sustainment Database (IBMS S&S)	D	ollars in Thousan	3
DoD Segment: L	· •	e and Sustainment Database (IBMS S&S)  Budget Line Item	D FY2013	ollars in Thousan	v
DoD Segment: L	ogistics/Supply Chain Management				nds FY2015
DoD Segment: L Operations Appropriation	ogistics/Supply Chain Management  Budget Activity	Budget Line Item	FY2013	FY2014	nds FY2015
DoD Segment: L Operations Appropriation O&M, DW	ogistics/Supply Chain Management  Budget Activity	Budget Line Item  DEFENSE LOGISTICS AGENCY  Investment Resource Summary:	FY2013 1,479	FY2014 1,271	fy2015 1,570
DoD Segment: L Operations Appropriation O&M, DW 7-000003110 - Ite DoD Segment: L	ogistics/Supply Chain Management  Budget Activity  BA 04 ADMIN & SRVWD ACTIVITIES	Budget Line Item  DEFENSE LOGISTICS AGENCY  Investment Resource Summary:	FY2013 1,479 1,479	FY2014 1,271 1,271	nds FY2015 1,570 1,570 Non-Majo
DoD Segment: L Operations Appropriation O&M, DW 7-000003110 - Ite DoD Segment: L DWCF	Budget Activity BA 04 ADMIN & SRVWD ACTIVITIES  em Unique Identification Registry (IUID acgistics/Supply Chain Management	Budget Line Item  DEFENSE LOGISTICS AGENCY  Investment Resource Summary:  Registry)	FY2013 1,479 1,479	FY2014  1,271  1,271  ollars in Thousan	nds
DoD Segment: L Operations Appropriation O&M, DW 7-000003110 - Ita DoD Segment: L DWCF Appropriation	And the second s	Budget Line Item  DEFENSE LOGISTICS AGENCY  Investment Resource Summary:  Registry)  Budget Line Item	FY2013  1,479  1,479	FY2014  1,271  1,271  ollars in Thousan FY2014	nds
DoD Segment: L Operations Appropriation O&M, DW 7-000003110 - Ite DoD Segment: L DWCF	Budget Activity BA 04 ADMIN & SRVWD ACTIVITIES  em Unique Identification Registry (IUID acgistics/Supply Chain Management	Budget Line Item  DEFENSE LOGISTICS AGENCY  Investment Resource Summary:  Registry)	FY2013 1,479 1,479	FY2014  1,271  1,271  ollars in Thousan	FY2015 1,570 1,570 Non-Majo
DoD Segment: L Operations Appropriation O&M, DW 7-000003110 - Ita DoD Segment: L DWCF Appropriation	And the second s	Budget Line Item  DEFENSE LOGISTICS AGENCY  Investment Resource Summary:  Registry)  Budget Line Item	FY2013  1,479  1,479	FY2014  1,271  1,271  ollars in Thousan FY2014	nds

DoD Segment: L	ogistics/Supply Chain Management					
DWCF				Do	ollars in Thousa	inds
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A		8,229	8,013	8,015
			Investment Resource Summary:	8,229	8,013	8,015
7-000003685 - De	efense Enterprise Hiring Solution - USA	Staffing (DEHS)				Non-Major
DoD Segment: H	luman Resource Management					
<b>DWCF</b>				Do	ollars in Thousa	inds
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A		0	1,082	191
			Investment Resource Summary: [	0	1,082	191
7-000003734 - La	w Enforcement Equipment Database Sy	rstem (LEEDS)				Non-Major
	w Enforcement Equipment Database Sy ogistics/Supply Chain Management	rstem (LEEDS)				Non-Major
		rstem (LEEDS)		Do	ollars in Thousa	Į.
DoD Segment: L		estem (LEEDS)  Budget Line Item		Do FY2013	ollars in Thousa FY2014	, and the second
DoD Segment: L Operations	ogistics/Supply Chain Management		CS AGENCY			ands

DoD Segment: H	Iuman Resource Management					
DWCF	-			D	ollars in Thousa	inds
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A		396	399	401
			Investment Resource Summary:	396	399	401
7-000003969 - Fu	unctional Executive Agent Medical S	upport (FEAMS)				Non-Major
DoD Segment: L	ogistics/Supply Chain Management					
DWCF				D	ollars in Thousa	nds
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A		3,533	3,750	3,912
			Г	2 - 22	2.750	2.012
			<b>Investment Resource Summary:</b>	3,533	3,750	3,912
7-000004457 - En	nployee Benefits Information System	n - DLA (EBIS-DLA)	Investment Resource Summary:	3,533	3,750	Non-Major
	nployee Benefits Information System  [uman Resource Management]	n - DLA (EBIS-DLA)	Investment Resource Summary:	3,533	3,/30	
		n - DLA (EBIS-DLA)	Investment Resource Summary:		3,750	Non-Major
DoD Segment: H		n - DLA (EBIS-DLA)  Budget Line Item	Investment Resource Summary:		,	Non-Major
DoD Segment: H <b>DWCF</b>	Iuman Resource Management		Investment Resource Summary:	D	ollars in Thousa	Non-Major

DoD Segment: H	Iuman Resource Management					
DWCF				Do	ollars in Thousa	nds
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A		0	36	708
			Investment Resource Summary:	0	36	708
)7-000004908 - B1	DWISER-CONTRACTING OFFIC	CER PORTAL (B-KOP)				Non-Majo
DoD Segment: L	ogistics/Supply Chain Management					
DWCF				Do	ollars in Thousa	nds
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A		894	937	953
Wei, Defense						
WCI, Belefise			Investment Resource Summary:	894	937	953
,	LA DISTRIBUTION MAPPING SY	STEM (DDMS)	Investment Resource Summary:	894	937	953 Non-Majo
07-000004909 - DI	LA DISTRIBUTION MAPPING SY DOD IT Infrastructure	STEM (DDMS)	Investment Resource Summary:	894	937	
07-000004909 - DI		STEM (DDMS)	Investment Resource Summary:		937	Non-Majo
07-000004909 - DI DoD Segment: D		STEM (DDMS)  Budget Line Item	Investment Resource Summary:			Non-Majo
07-000004909 - DI  DoD Segment: D  DWCF	OoD IT Infrastructure		Investment Resource Summary:	Do	ollars in Thousa	Non-Majo

DoD Segment: I	OoD IT Infrastructure					
DWCF				Do	ollars in Thousa	ands
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A		899	1,394	1,393
			Investment Resource Summary:	899	1,394	1,393
)7-000005032 - D	ocument Automation Content Servic	es-Records Management	t (DACS-RM)			Non-Majo
DoD Segment: L	ogistics/Supply Chain Management					
DWCF				Do	ollars in Thousa	ands
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A		4,700	5,800	5,841
			Investment Resource Summary:	4,700	5,800	5,841
)7-000005068 - FI	EDERAL LOGISTICS INFORMAT	ION SYSTEM (FLIS)				Non-Majo
DoD Segment: L	ogistics/Supply Chain Management					
DWCF				Do	ollars in Thousa	ands
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A		8,005	9,486	9,866
			_			

DoD Segment: L	ogistics/Supply Chain Management					
DWCF				D	ollars in Thousa	ınds
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A		157,022	165,260	160,032
			Investment Resource Summary:	157,022	165,260	160,032
)7-000005963 - DI	A Electronic Official Personnel Fo	older (DLA eOPF)				Non-Major
DoD Segment: H	luman Resource Management					
DWCF				D	ollars in Thousa	ınds
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A		317	384	100
			Investment Resource Summary:	317	384	100
7-000006064 - Hı	ıman Resources Management Info	rmation System (HRMIS)				Non-Major
DoD Segment: H	luman Resource Management					
DWCF				D	ollars in Thousa	ınds
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A		0	479	271
			<b>T</b>	0	450	271
			Investment Resource Summary:	0	479	

DoD Segment: I	ogistics/Supply Chain Management					
DWCF				D	ollars in Thousa	nds
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A		266	271	27:
		Investment Resource S	lummary	266	271	27:
			diffinal y			
	LA Mapping Catalog (DLA Map)		diminary. [			Non-Ma
DoD Segment: F	LA Mapping Catalog (DLA Map) Enterprise Services TBD		, annuary			Non-Ma
DoD Segment: E	Interprise Services TBD		vannary.	D	ollars in Thousar	nds
DoD Segment: E		Budget Line Item	, ammary		ollars in Thousai FY2014	nds
	Interprise Services TBD	Budget Line Item  DEFENSE LOGISTICS AGENCY	, annuary	D		

07-000006312 - D	EFENSE TRAVEL SYSTEM (DTS)				Majo
DoD Segment: H	Human Resource Management				
DWCF			D	ollars in Thousa	ands
Appropriation	Budget Activity	Budget Line Item	FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A	0	288	293
Operations			D	Oollars in Thousa	ands
Appropriation	Budget Activity	Budget Line Item	FY2013	FY2014	FY2015
O&M, DW	BA 04 ADMIN & SRVWD ACTIVITIES	DEFENSE LOGISTICS AGENCY	8,050	8,390	7,322
RDT&E			D	Oollars in Thousa	ands
Appropriation	Budget Activity	Program Element	FY2013	FY2014	FY2015
RDT&E, DW	BA 05 SYSTEM DEVELOPMENT AND DEMONSTRATION (SDD)	0605070S DOD ENTERPRISE SYSTEMS DEVELOPMENT AND DEMONSTRATION	0	259	221
		Investment Resource Summary:	8,050	8,937	7,836
)7-000006501 - A	UTOMATED IDENTIFICATION TECH	HNOLOGY (AIT)			Non-Majo
DoD Segment: Γ	OoD IT Infrastructure				
Operations			D	Oollars in Thousa	ands
Appropriation	Budget Activity	Budget Line Item	FY2013	FY2014	FY2015
O&M, DW	BA 04 ADMIN & SRVWD ACTIVITIES	DEFENSE LOGISTICS AGENCY	2,591	2,722	2,425
		Investment Resource Summary	2,591	2,722	2,425

07-000006504 - Al	PPAREL RESEARCH NETWORK	K (ARN)				Non-Major
DoD Segment: L	ogistics/Supply Chain Management					
DWCF				De	ollars in Thousa	nds
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A		8,450	6,343	6,344
			Investment Resource Summary:	8,450	6,343	6,344
7-000006516 - IN	TEGRATED DATA ENVIRONM	ENT (IDE)				Non-Major
DoD Segment: L	ogistics/Supply Chain Management					
DWCF				De	ollars in Thousa	nds
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A		3,127	2,331	6,970
			Investment Resource Summary:	3,127	2,331	6,970
)7-000006534 - Do	OD ELECTRONIC MALL (DOD 1	EMALL)				Non-Major
DoD Segment: A	acquisition					
DWCF				De	ollars in Thousa	nds
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A		4,161	8,666	9,293
			Investment Resource Summary:	4,161	8,666	9,293

007-000006576 - EL	LECTRONIC DOCUMENT ACCESS (E	CDA)			Non-Major	
DoD Segment: A	cquisition					
DWCF			De	ollars in Thousa	nds	
Appropriation	Budget Activity	Budget Line Item	FY2013	FY2014	FY2015	
WCF, Defense	BA 20 UNDISTRIBUTED	N/A	1,885	1,912	1,910	
		Investment Resource Summary:	1,885	1,912	1,910	
007-000006577 - W	IDE AREA WORKFLOW (WAWF)				Non-Major	
DoD Segment: A	cquisition					
DWCF			De	Dollars in Thousands		
Appropriation	Budget Activity	Budget Line Item	FY2013	FY2014	FY2015	
WCF, Defense	BA 20 UNDISTRIBUTED	N/A	0	4,219	3,821	
Operations			Dollars in Thousands			
Appropriation	Budget Activity	Budget Line Item	FY2013	FY2014	FY2015	
O&M, DW	BA 04 ADMIN & SRVWD ACTIVITIES	DEFENSE LOGISTICS AGENCY	11,504	0	0	
RDT&E			De	ollars in Thousa	nds	
Appropriation	Budget Activity	Program Element	FY2013	FY2014	FY2015	
RDT&E, DW	BA 05 SYSTEM DEVELOPMENT AND	0605070S DOD ENTERPRISE SYSTEMS DEVELOPMENT	2,014	0	0	
	DEMONSTRATION (SDD)	AND DEMONSTRATION				
		Investment Resource Summary	13,518	4,219	3,821	

DoD Segment: L	ogistics/Supply Chain Management				
DWCF			Do	ollars in Thousa	nds
Appropriation	Budget Activity	Budget Line Item	FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A	0	1,601	1,642
		Investment Resource Summary:	0	1,601	1,642
07-000007139 - D	MINISHING MANUFACTURING SOU	URCES SHARE DATA WAREHOUSE (DMS SDW)			Non-Majo
DoD Segment: L	ogistics/Supply Chain Management				
DWCF				ollars in Thousa	
Appropriation	Budget Activity	Budget Line Item	FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A	1,600	800	1,056
, , , , , , , , , , , , , , , , , , , ,					
, , , , , , , , , , , , , , , , , , , ,		Investment Resource Summary:	1,600	800	1,056
	apping Enterprise Business System (ME	•	1,600	800	,
07-000007290 - M	apping Enterprise Business System (ME ogistics/Supply Chain Management	•	1,600	800	1,056 Non-Major
07-000007290 - M		•	,,,,,	800	Non-Majo
<b>07-000007290 - M</b> DoD Segment: L		•	,,,,,		Non-Majo
<b>07-000007290 - M</b> DoD Segment: L <b>Operations</b>	ogistics/Supply Chain Management	BS)	Do	ollars in Thousa	Non-Majo

	EPOT MAINTENANCE HAZARDOU	OS MATERIAL MANA	GENERI SISIEM (IIMMS)			Non-Major
•	nstallation Support					
DWCF				De	ollars in Thousa	nds
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A		0	1,250	1,500
			Investment Resource Summary:	0	1,250	1,500
007-000100002 - JC	CS Repol (JCS Repol)					Non-Major
DoD Segment: L	ogistics/Supply Chain Management					
DWCF				De	ollars in Thousa	inds
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A		650	650	692
			Investment Resource Summary:	650	650	692
007-000100003 - Bu	ılk Petroleum - Common Operating Pi	icture (BP-COP)				Non-Major
DoD Segment: L	ogistics/Supply Chain Management					
DWCF				Dollars in Thousands		ınds
Appropriation	Budget Activity	Budget Line Item		FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A		414	414	265
			Investment Resource Summary:	414	414	265

DoD Segment: In	nstallation Support				
DWCF	istaliation Support		D	ollars in Thousa	nda
Appropriation	Budget Activity	Budget Line Item	FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A	46	47	189
		Investment Resource Summary:	46	47	189
97-000100114 - De	efense Agencies Initiative Increment 2 (D	OAI Inc 2)			Majo
DoD Segment: F	inancial Management				
Operations			D	ollars in Thousa	nds
Appropriation	Budget Activity	Budget Line Item	FY2013	FY2014	FY2015
O&M, DW	BA 04 ADMIN & SRVWD ACTIVITIES	DEFENSE LOGISTICS AGENCY	0	0	30,853
RDT&E			D	ollars in Thousa	nds
Appropriation	Budget Activity	Program Element	FY2013	FY2014	FY2015
RDT&E, DW	BA 05 SYSTEM DEVELOPMENT AND DEMONSTRATION (SDD)	0605080S DEFENSE AGENCY INTIATIVES (DAI) - FINANCIAL SYSTEM	0	46,489	41,465
		Investment Resource Summary:	0	46,489	72,318
07-000100138 - Ba	ase Level Support Application (BLSA)				Non-Majo
DoD Segment: L	ogistics/Supply Chain Management				
DWCF			D	ollars in Thousa	nds
Appropriation	Budget Activity	Budget Line Item	FY2013	FY2014	FY2015
WCF, Defense	BA 20 UNDISTRIBUTED	N/A	0	0	51,184
		Investment Resource Summary:	0	0	51,184
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